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# WELCOME TO A THEMATIC MEETING ON NEW MEDICINES - 1 SEPTEMBER 2023

Nina Udal, Director of Negotiations, Tenders and Supply, Amgros

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# PROGRAMME

- Direct incorporation in treatment guidelines from the Danish Medicines Council
- Implementation rate - from recommendation from the Danish Medicines Council to implementation

## *Break*

- Implementation of advanced therapy medicinal products (ATMP)
- Status and experience with alternative agreement models
- FINOS and criteria for joint Nordic negotiations

## *Break*

- Panel debate

## *Lunch and networking*



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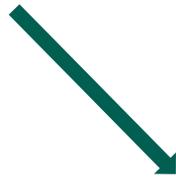
# DIRECT INCORPORATION IN TREATMENT GUIDELINES FROM THE DANISH MEDICINES COUNCIL

Annemette Anker Nielsen, Head of Department, Danish Medicines Council Secretariat

Dorthe Bartels, Senior Strategic Advisor, Amgros

Process and method for  
new medicines

Process and method for  
treatment guidelines



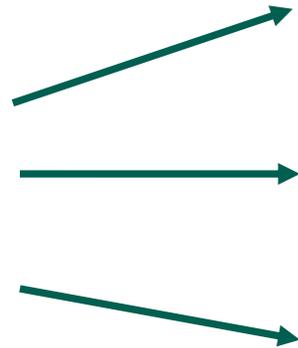
## Direct incorporation of a new medicine in treatment guidelines

### Advantages:

- Faster and clearer picture of how the medicine compares with other medicines in the area
- Treatment guidelines are updated with the latest products
- Simpler application, no health economic analysis
- Less work for the Secretariat, the expert committees and the applicant
- Opportunity to get into a medicine recommendation faster



New medicine/  
Extension of  
indication



	Medicine
Use for 80% of the population	Medicine x
	Medicine y
	Medicine z
Consider	Medicine a
	Medicine b
Do not use routinely	Medicine q

Medicine recommendation

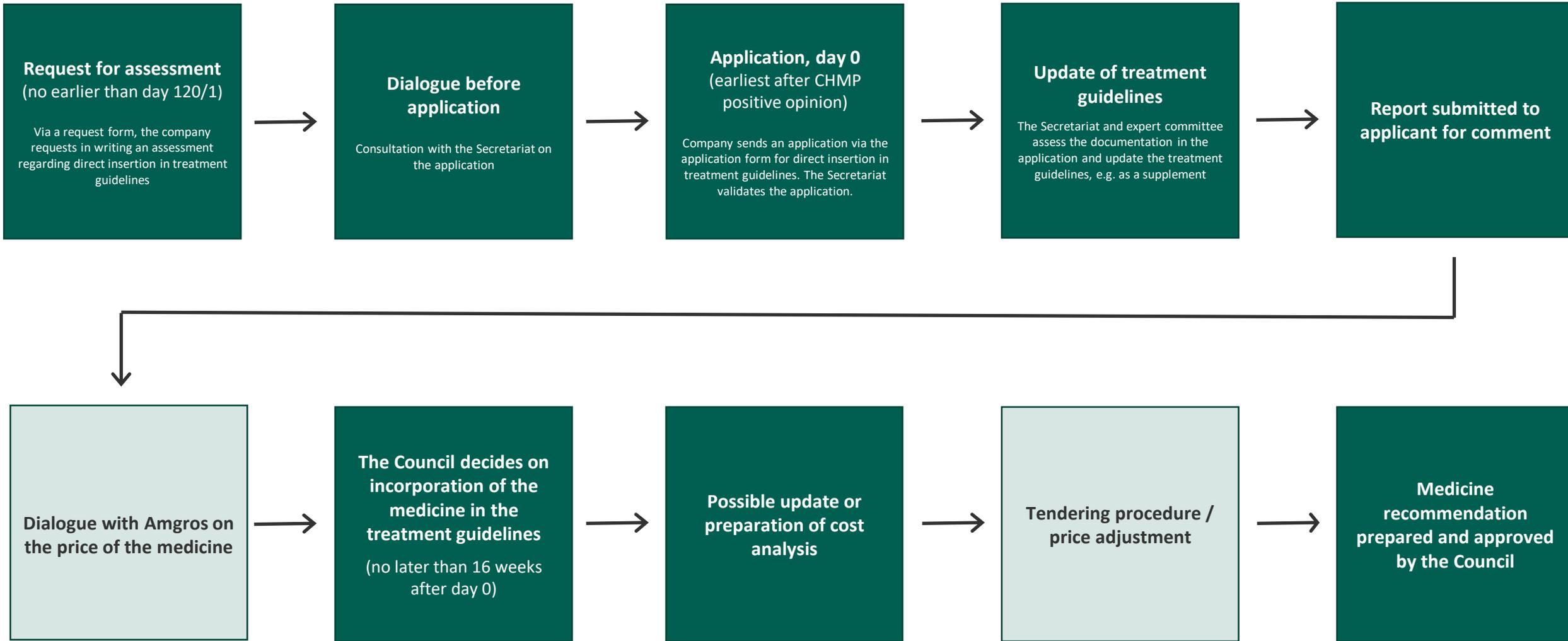
Tender/price  
adjustment

Clinical basis for  
comparison

+

Cost analysis





\*EMA: European Medicines Agency

\*CHMP: EMA's Committee for Medicinal Products for Human Use

# AMGROS' ROLE REGARDING DIRECT INCORPORATION



# TASKS REGARDING DIRECT INCORPORATION

## NEW MEDICINE

The supplier refers to Amgros with regard to submission of materials to the Danish Medicines Council.

Agreement drawn up (either “innovative” agreement or tendering procedure)

The agreement will be similar to agreements for the other medicines in the treatment guidelines (same conditions and time perspective).

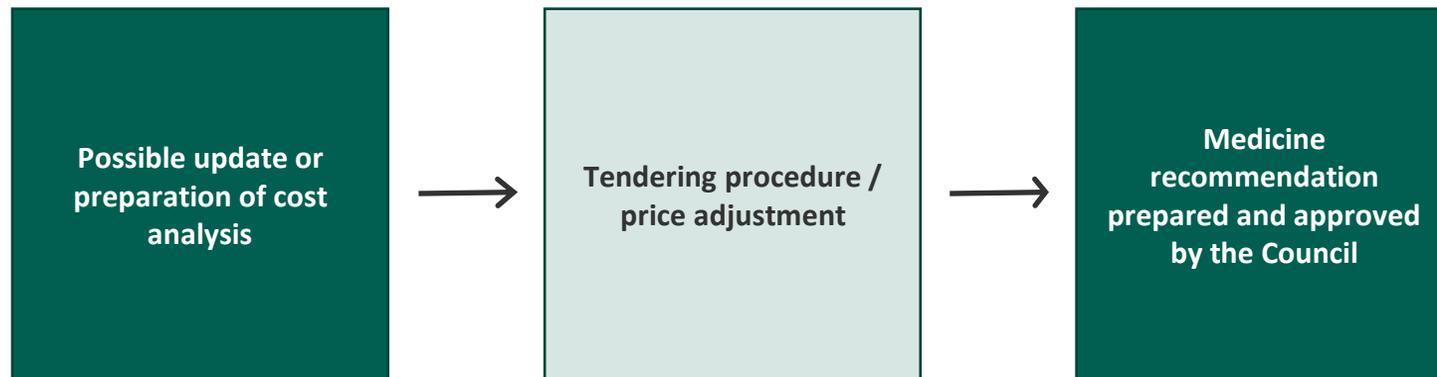
## EXISTING MEDICINE

Use the price applicable at the time of assessment.

→ Amgros submits a memo to the Danish Medicines Council regarding terms and conditions, timetables (price adjustment or tendering procedure), prices vs. comparator, etc.

# AFTER ASSESSMENT OF INCORPORATION

Decision on incorporation in the treatment guidelines, including possible cost analysis



\* Important: Publication of this information - so everyone can see the updated new basis for competition.



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# IMPLEMENTATION RATE - FROM RECOMMENDATION TO IMPLEMENTATION

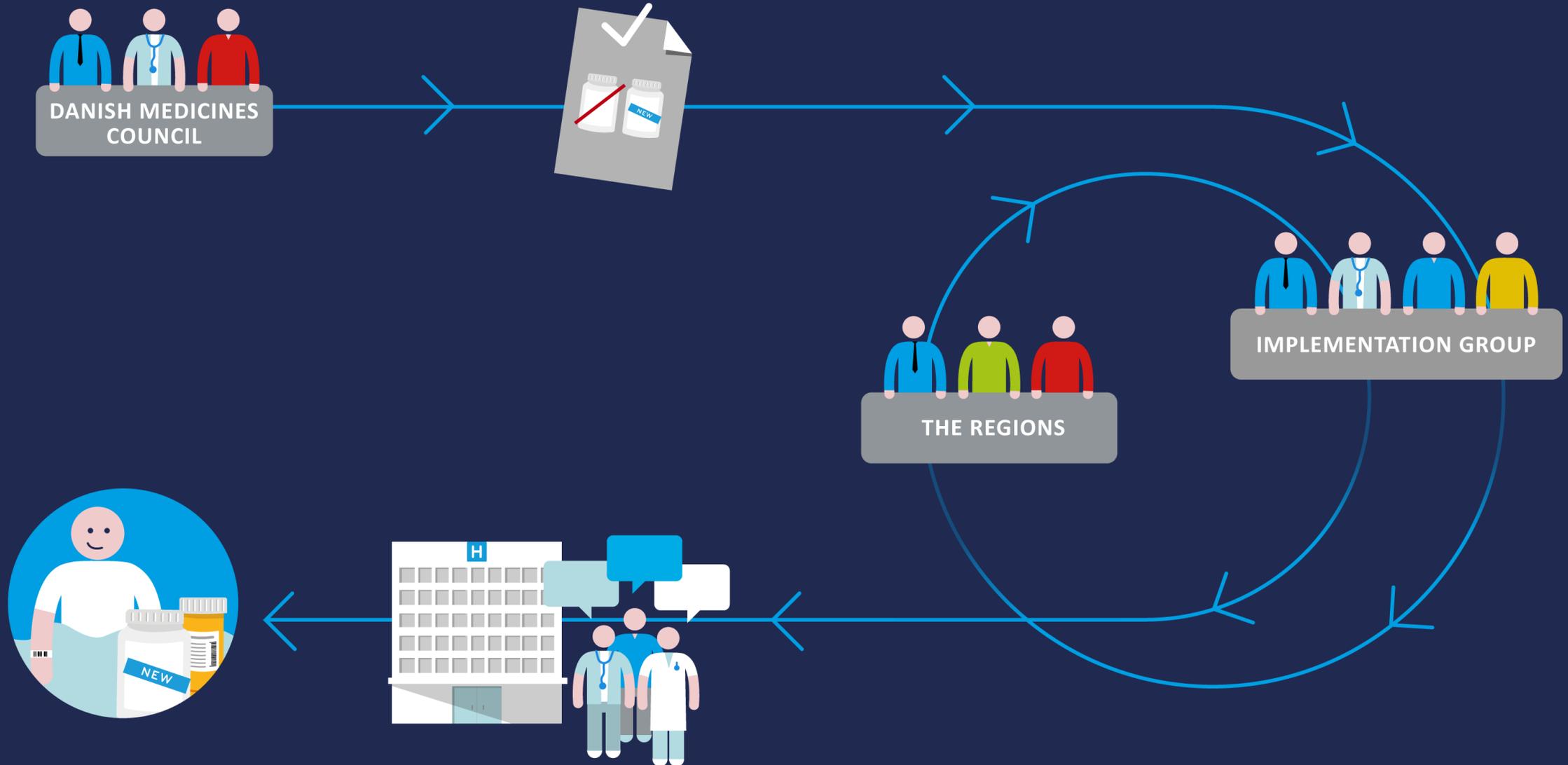
Christine Dinsen-Andersen, Chief Specialist, Capital Region of Denmark Pharmacy and member of the Danish Medicines Council, Mikala Vasehus Holck, Senior Medicines Advisor, Amgros

# WHAT IS IMPLEMENTATION RATE?



- The length of time from when the Danish Medicines Council recommends a medicine as a standard treatment to when the medicine is available for ordering in the regions, and can thus be taken into use to treat patients.

# WE SECURE RAPID AND EFFICIENT CHANGES OF MEDICINES



# WHAT HAVE WE DONE?



- Extract of sales data →
  - Not accurate
- Retrospective data collection →
  - It takes 1-14 days to make the medicine available for order

# SO WHY DOESN'T IT ALWAYS TAKE ONLY 14 DAYS BEFORE CONSUMPTION?

- There is a cheaper comparable medicine
- There are no candidate patients for the treatment
- Clinics have to learn how to manage the medicine and the work process has to be adapted, e.g. additional IV beds
- Patients taking treatment at home have to learn how to manage the medicine
- Information has to be obtained from the supplier regarding the documentation required for final preparation at the hospital pharmacy
- Stock adjustments at the hospital pharmacy, at the department, and with the patient



# WE SECURE RAPID AND EFFICIENT CHANGES OF MEDICINES



A blue capsule and a green pill are positioned on the right side of the image, resting on a textured, greyish surface. The blue capsule is in the foreground, and the green pill is slightly behind it. The background is a blurred, textured surface.

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BREAK  
WE WILL START AGAIN AT  
10:10

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# IMPLEMENTATION OF ADVANCED THERAPY MEDICINAL PRODUCTS (ATMP)

Jette Østergaard Rathe, Senior Medicines Advisor, Amgros

Dorthe Bartels, Senior Strategic Advisor, Amgros

# HOW ATMP DIFFERS FROM OTHER MEDICINES

## Examples of ATMP

- Gene modification and CRISPR-Cas9 technology vs. autologous cells - used for cell harvesting
- Cell therapy vs. allogeneic cells - used for testing for HLA type
- Gene therapy supplied by viral vectors - used for antibody testing and GMO management, for example

## Challenges

- Individual orders - timing for production and hospital capacity
- Cell harvesting with company-specific requirements
- GDPR management
- Logistics
- Interregional legal aspects
- Training and certification
- Management of genetically modified organisms
  
- Local import checks and quality assurance
- Management of very expensive medicines

## Development

- New work processes at hospitals and hospital pharmacies
- Extra requirements for contract management and a need for broad cooperation
- Cooperation across addresses

# WE ARE FACING CHALLENGES RIGHT NOW



- The process for implementation of ATMP in Denmark is unclear
- The need to clarify roles and processes between healthcare stakeholders
- Introduction of ATMP has been described as very resource-demanding
- Despite an efficient healthcare system with accredited departments and specialization planning, ATMP challenges these frameworks
- Amgros and the Danish Medicines Council are currently often the first point of contact

## Examples of recently EMA-approved ATMP

### Gene therapy, vector

Haemophilia A and B

Aromatic L-amino acid decarboxylase (AADC) deficiency

### Gene therapy, cell-based (CAR-T)

Diffuse large B cell lymphoma (DLBCL) and myelomatosis

### Cell therapy (allogeneic cells)

post-transplant lymphoproliferative disease (PTLD)

**Currently 6 requests for assessment and reassessment by the Danish Medicines Council**

## Examples of ATMP being assessed by the EMA

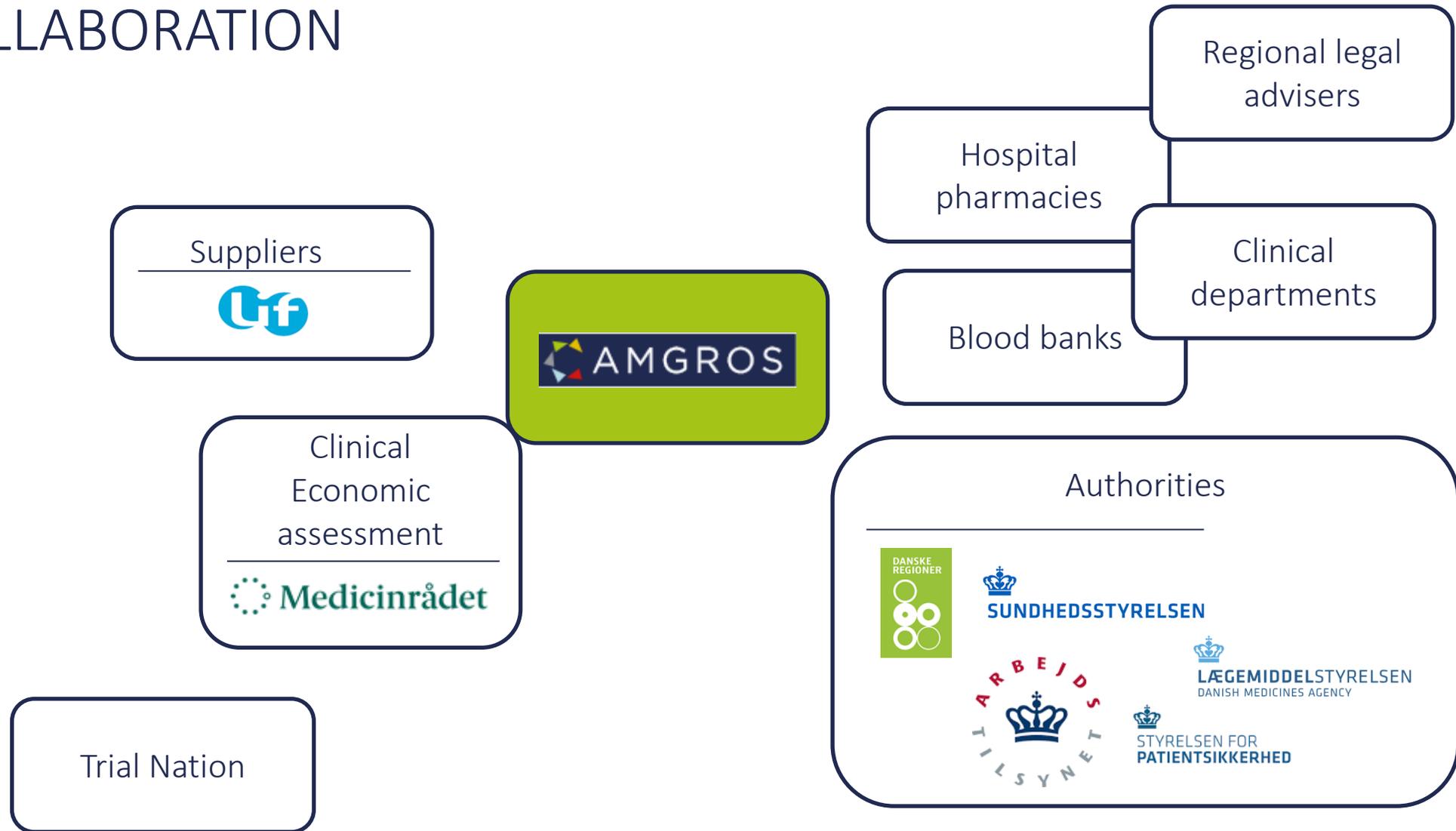
### Gene therapy (CRISPR/Cas9 therapy)

sickle cell anaemia and transfusion-dependent  $\beta$ -thalassemia

### Gene therapy, cell-based (CAR-T)

DLBCL and myelomatosis

# INTRODUCTION OF ATMP IN DENMARK - NATIONAL COLLABORATION



# PURPOSE OF COOPERATION ACROSS PLAYERS IN THE DANISH HEALTHCARE SERVICE

- Secure Danish patients access to new advanced therapies
- Contribute to more flexible and quicker implementation
- Need for a transparent infrastructure in the Danish healthcare service
- Ensure that knowledge is not lost across players
- Gather knowledge and experience of the implementation of ATMP across therapeutic areas



# AMGROS IS AWARE OF THE CHALLENGES



- Together with Danish Regions, we have taken initiative to cooperate across healthcare players to facilitate implementation of ATMP
- We are developing and testing a standard agreement for ATMP
- We are in close dialogue with LIF on initiatives in the area

# NEW ATMP STANDARD AGREEMENT - WHY?

- Many new ATMPs are on the way to the Danish market
- Equal treatment of suppliers
- Optimisation of resource consumption
- Controlled process through standard agreements will ensure involvement of relevant parties at the right time
- Involvement of relevant stakeholders



# INVOLVEMENT IN WORK ON NEW ATMP STANDARD AGREEMENT

- Internal Amgros working group
- Involvement of joint working group through LIF
- Involvement of hospital pharmacies/clinic
  - Practical process (logistics, GDPR, training, signing agreements)
- Nordic sparring



# MAIN ELEMENTS IN THE ATMP STANDARD AGREEMENT

- **Main agreement**
  - Product-specific details managed through several different appendices
  - English template
- **Main elements**
  - Logistical issues, GDPR issues, quality issues, compensation and reimbursement, confidentiality/transparency



# HOW'S THE WORK GOING?

- Many elements have been clarified with respect to preparation of the standard draft and they have been described and accepted by departments, pharmacies and Amgros.
- The proposed agreement has been extremely well received.
- There have been fewer changes, and significantly fewer resources have been used by all parties to complete the elements.
- We have learnt a lot from these first agreements, and this will be carried over to the new standard agreements.
- The new standard agreements are here to stay, and they will be developed along the way, as new types of ATMP come to Denmark.





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# STATUS AND EXPERIENCE WITH ALTERNATIVE AGREEMENT MODELS

Linda Aagaard Thomsen, Head of Department, Danish Medicines Council Secretariat

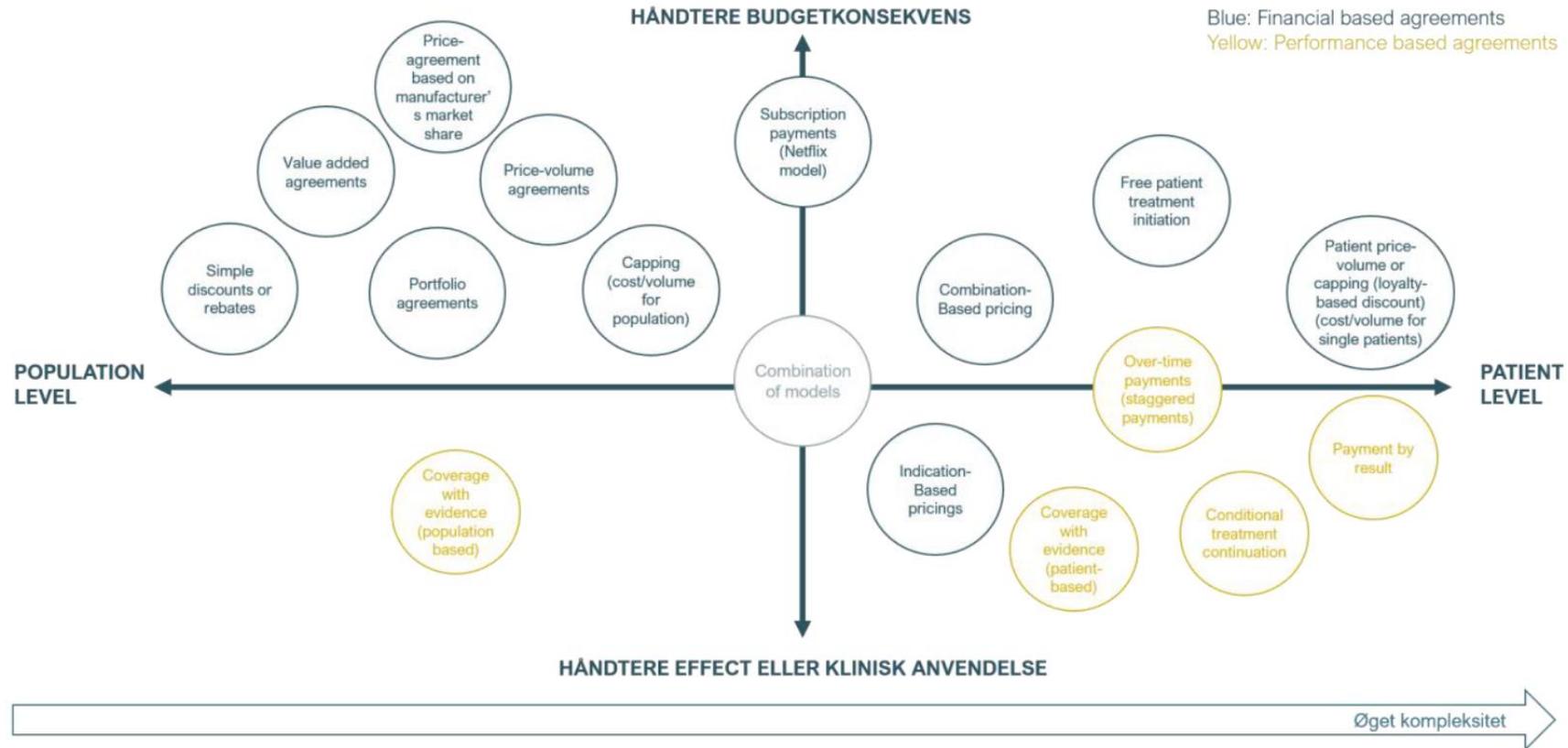
Marie Gerstrøm Kristiansen, Team Leader, Amgros

# SINCE LAST TIME

The screenshot shows the Amgros website with a navigation menu at the top: OM AMGROS, LÆGEMIDLER (highlighted), HØREAPPARATER, MEDICINSK USTYR, VIDEN OG ANALYSER, and VORES ARBEJDSPLADS. The breadcrumb trail reads: Amgros > Lægemidler > Prisforhandling og udbud > Nye lægemidler og forhandling > Alternative aftaler. The main heading is 'ALTERNATIVE AFTALER'. The main text states: 'I Amgros har vi i flere år gjort brug af alternative aftalemodeller. For at sikre patienter adgang til ny, dyr og innovativ medicin. Vi har fastlagt en række principper for brug af alternative aftalemodeller. De skal blandt andet være med til at sikre, at alle leverandører bliver behandlet lige.' Below this, there are three smaller text blocks: 'Amgros forstår alternative aftaler som aftaler, der benytter andre virkemidler end en flad rabat.', 'De alternative aftalemodeller kan bruges som et værktøj til at reducere usikkerheden, når Medicinrådet skal vurdere, om et nyt lægemiddel skal tages i brug som mulig standardbehandling på de danske hospitaler. Det kan blandt andet være, hvis der er sparsomme data ved godkendelsestidspunktet. De forskellige aftalemodeller håndterer forskellige former for usikkerhed.', 'Alternative aftalemodeller kan i sidste ende være med til at sikre patienter adgang til nye innovative lægemidler i Danmark.', and 'Amgros har fastlagt en række principper for brugen af alternative aftalemodeller. De skal blandt andet sikre, at vi behandler leverandørerne lige.'

- Principles and dialogue tool published on the Amgros website
- Working group between Amgros and the Danish Medicines Council Secretariat
- Working group between Amgros and suppliers/LIF
- Proposals received from companies

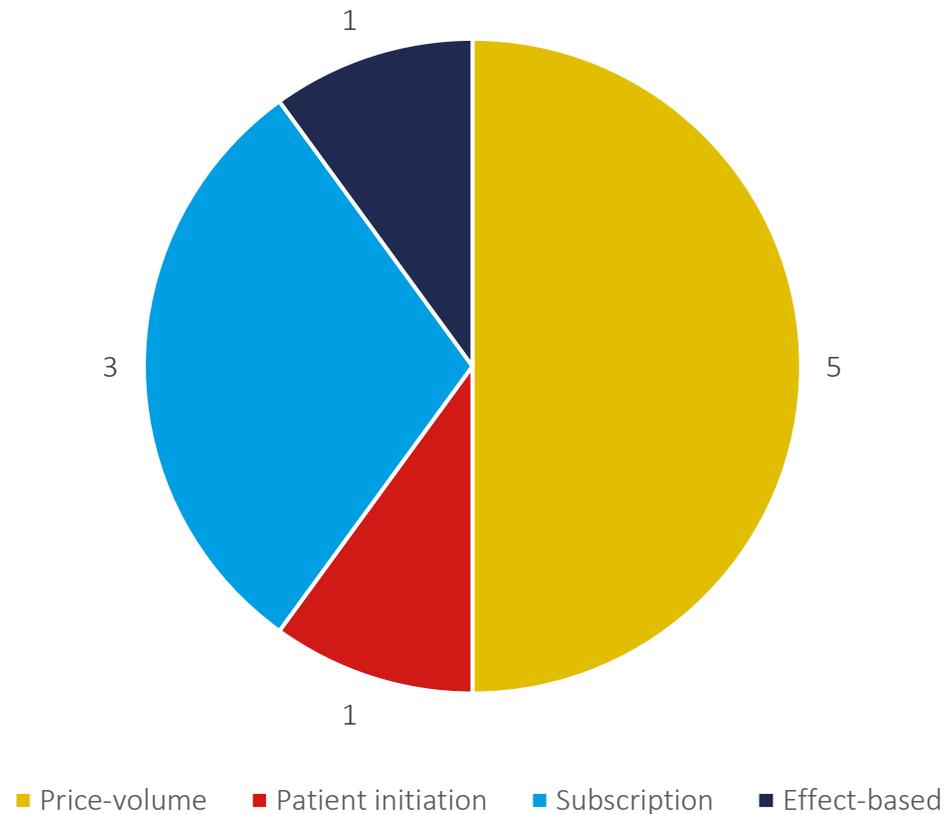
# TWO OVERALL TYPES OF ALTERNATIVE AGREEMENT MODEL



Source: [https://www.lifescienceinsights.dk/wp-content/uploads/2020/12/Sundhedsdata-som-fundament-for-effektbaserede-aftaler\\_07\\_12\\_2020.pdf](https://www.lifescienceinsights.dk/wp-content/uploads/2020/12/Sundhedsdata-som-fundament-for-effektbaserede-aftaler_07_12_2020.pdf)

# AGREEMENTS IN PROGRESS

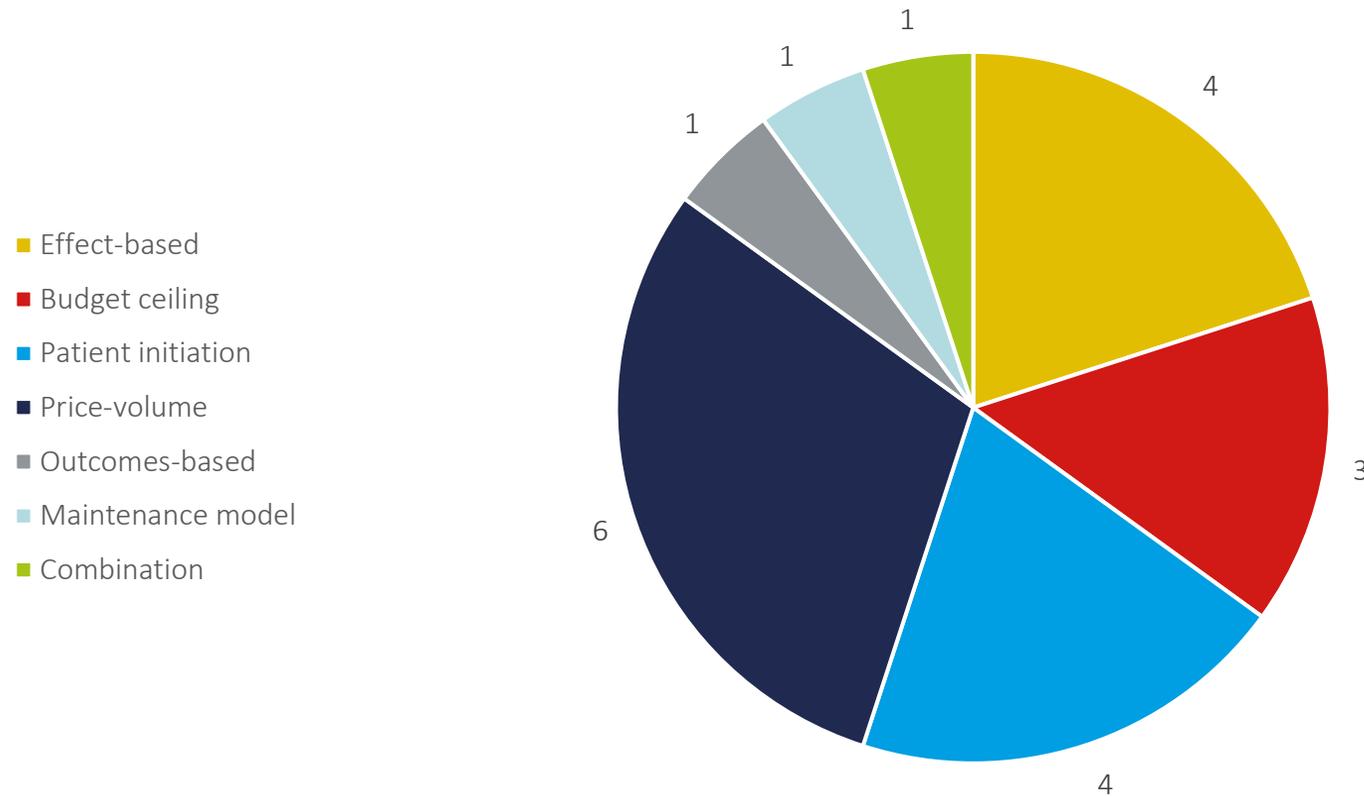
Current Agreements



- The first alternative agreement was established in 2015 (price-volume)
- The first effect-based agreement was established in 2020
- 10 agreements in progress
- 9 agreements expired

# PROPOSED ALTERNATIVE AGREEMENTS SINCE 1 SEPTEMBER 2021

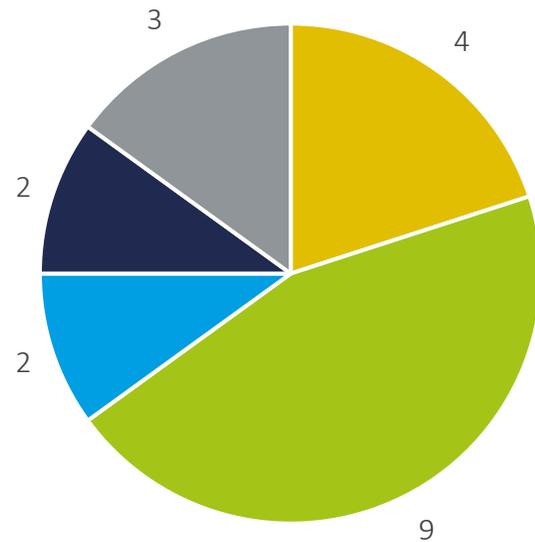
Number of proposals, by type



- Since 2021, Amgros has received 20 proposals from 15 companies
- Most were received in 2022 and 2023

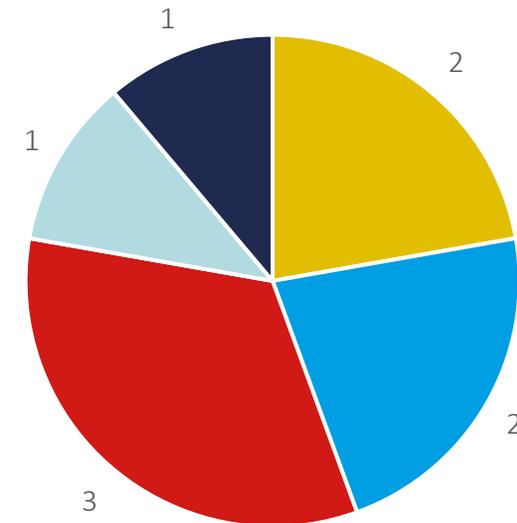
# STATUS OF THE PROPOSALS RECEIVED

Status of proposed alternative agreements received



- Being assessed
- Rejected by Amgros
- Rejected by Medicines Council
- Withdrawn by company
- Agreement established

Rejected by Amgros



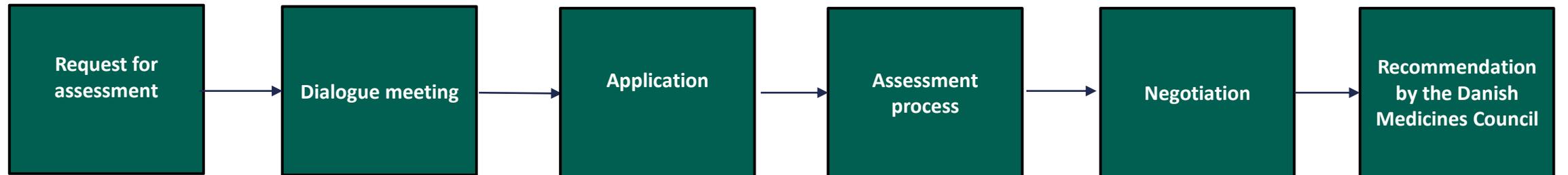
- Practical reasons
- Model cannot be validated
- Included in tendering procedures
- Affects competition
- Other

# HOW THE DANISH MEDICINES COUNCIL CONSIDERS ALTERNATIVE AGREEMENTS

- The Danish Medicines Council is positive about proposals for alternative agreements to meet specific uncertainties in effects/costs to an extent that allows the Danish Medicines Council to recommend the medicine
- Alternative agreements cannot replace good evidence
- In general, the Danish Medicines Council prefers agreements based on a flat discount
- The type of agreement should depend on the uncertainty driving the Council's decision process
- The advantages of an effect-based agreement should outweigh the additional work it imposes on the healthcare sector



# APPLICATION TO THE DANISH MEDICINES COUNCIL BASED ON AN ALTERNATIVE AGREEMENT



“Preparation for dialogue on alternative agreement” form sent to

- Amgros
- Medicines Council (annex to application form)

At the dialogue meeting with the Medicines Council or Amgros, the applicant receives

- rejection of proposal that cannot be implemented
- proposal for validation of agreement

Applicant sends application with supplementary documentation, see the guidelines for applications with alternative price agreements

Secretariat assesses the alternative price agreement, possibly with the expert committee

Applicant and Amgros negotiate an agreement based on the alternative price agreement and flat discount.

The Danish Medicines Council decides whether the medicine can be recommended, and whether the recommendation can be an alternative agreement or with flat discount

# GUIDELINES FOR APPLICATIONS WITH ALTERNATIVE AGREEMENTS

- Specify the type of alternative price agreement with reference to Amgros' list of alternative agreement models
- Application with a health-economic model that includes both a flat discount and an alternative agreement
- Detailed description of the alternative price agreement regarding sources of effect and cost estimates, clinical assumptions and extrapolations, results and uncertainty
- The alternative price agreement must be integrated dynamically in the same Excel file as the model for a flat a discount and the budget impact analyses
- Briefly describe the clinical and health-economic rationales for having the alternative price agreement rather than a flat discount
- Describe the primary uncertainty addressed in the alternative price agreement (e.g. duration of effect, size of effect, response rates, no. of patients or consumption)
- Term of agreement and termination

# ADDITIONAL REQUIREMENTS FOR APPLICATIONS WITH AN EFFECT-BASED AGREEMENT

- The effect measurements on which the agreement can be based, advantages and disadvantages of each effect measurement, as well as the reason why the effect measurement chosen is deemed to be the best outset for the agreement
- Whether the effect measurement has been validated by clinical experts pursuant to Danish clinical practice
- Whether the effect measurement is a surrogate measurement for the actual end point (e.g. PFS as a surrogate measurement for OS)
- How the effect measurement can be objectively measured, and limitations in calculation of the effect measurement
- Clinically relevant effect size in absolute figures (e.g. absolute risk reduction, median or average change in OS, no. of points on a scale for continuous effect measurement)
- Difference to be measured for the effect measurement(s) on which the agreement is based
- Who is to collect data, how often and for how long?
- Who is to store and analyse data?



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# FINOSE AND CRITERIA FOR JOINT NORDIC NEGOTIATIONS

Karen Kleberg Hansen, Head of Department, Danish Medicines Council Secretariat

Cecilie Astrup Frederiksen, Advisor and Negotiator, Amgros



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# THE DANISH MEDICINES COUNCIL PARTICIPATES IN FINOSE

# THE DANISH MEDICINES COUNCIL JOINS THE FINOSE NORDIC COLLABORATION



Stronger  
transnational  
cooperation

Quality

Investment in  
the future

Knowledge

Better  
utilisation of  
resources

Experience



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# CRITERIA FOR JOINT NORDIC NEGOTIATIONS

# JOINT NORDIC NEGOTIATIONS FOR TWO MEDICINES

- Gene therapy to treat transfusion-dependent  $\beta$ -thalassaemia
- Gene therapy to treat metachromatic leukodystrophy



# CRITERIA FOR JOINT NORDIC NEGOTIATIONS

- The medicine must be new. A new indication for an existing medicine does not qualify.
- The medicine must be classified as a hospital pharmaceutical or a medicine used in collaboration with hospitals.
- The medicine must be launched in all countries participating in joint Nordic negotiations.
- All participating negotiation countries must have full access to the HTA report, either through FINOSE or an HTA organisation.
- A flat discount is the preferred payment model.



# PRACTICAL INFORMATION ABOUT JOINT NORDIC NEGOTIATIONS

- Contact person
- Participants in the negotiation
- National agreements
- Recommendations and date
- Renegotiation
- Basis for negotiation
- Time period





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11:20

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# PANEL DEBATE

## *Panel:*

- Flemming Sonne, CEO, Amgros
- Linda Aagaard Thomsen, Head of Department, Danish Medicines Council Secretariat
- Maria Falkenberg, Head of Market Access, Roche
- Trine Pilgaard, Market Access Director, Pfizer
- Peter Drøidal, Country Manager, Novartis

## *Moderator:*

Bjarne Mikladal, Senior Strategic Advisor, Amgros



# QUESTION FOR THE PANEL



- How can alternative agreement models and international collaboration help ensure access to new medicines for Danish patients?

Contact

[medicin@amgros.dk](mailto:medicin@amgros.dk)

[www.amgros.dk](http://www.amgros.dk)



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THANK YOU AND  
GOODBYE

